

- Principles?
- Values?

Principles:

- Natural laws or fundamental truths.
- Universal, timeless.
- Produce predictable outcomes.
- External to ourselves.
- Operate with or without our understanding or acceptance.
- Self-evident and <u>enabling</u> when understood.

Values:

- The worth or priority we place on people, things, ideas, or principles.
- Self-chosen beliefs and ideals.
- Internal, subjective, based on how we see the world.
- Influenced by upbringing, society, and personal reflection.

Difference Between Values And Principles?

Values	Principles
Social Norm	Natural Laws
Personal	Impersonal
Emotional	Factual
Subjective	Objective
Arguable	Self-Evident

- Behavior is governed by values.
- Consequences are governed by principles.
- Therefore, value principles.

The 8 Driving Principles

- Clarity (path finding) are people clear about key priorities?
- Commitment (path finding) are they committed to achieving them?
- Translation (empowering) do they know what to do about them?
- Discipline (empowering) do they follow through with discipline?

The 8 Driving Principles

- Enabling (aligning) does the organization enable them to execute?
- Collaboration (modeling) do they work together well toward key goals?
- Trust (modeling) do they trust each other to move forward together?
- Accountability (aligning) do they hold each other accountable for key goals?

Workplace/ Organizational Prin.

- Clarity understand key priorities
- Commitment emotionally connected to key priorities
- Translation "line of sight" from job, team, etc., to key priorities
- Discipline diligent empowered work

Workplace/ Organizational Prin.

- Enabling remove structure/system and cultural "road blocks"
- Collaboration synergistically working together
- Trust model trustworthiness
- Accountability responsible for achieving key prioritized goals

- Accountability
- Authenticity
- Awareness
- Change
- Civility
- Clarity
- Continuous Improvement
- Courage
- Empowerment

- Fairness
- Gratitude
- Honesty
- Humility
- Integrity
- Kindness
- Learning
- Love
- Loyalty

- Mutual Benefit
- Openness
- Ownership
- Performance
- Reciprocity
- Recognition
- Respect
- Responsibility
- Restitution

- Stewardship
- Straight Forwardness
- Understanding